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www.pomroyassociates.com

October 31, 2008

Emerald Excavating Co., Inc.
c/o Mr. Ingeborg H.R. Kelleher
38 Hodges Pond Rd.
Plymouth, MA 02360

Re: DCAM Form for Contractor Evaluation for the South Mashpee Fire Station No.2

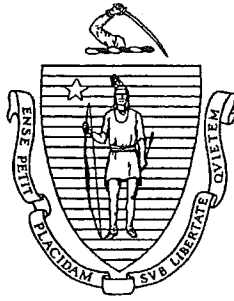
Dear Mr. Kelleher,

Enclosed please find a copy of the DCAM Standard Contractor Evaluation Form for the South Mashpee Fire Station No.2. Should you have any questions, please feel free to call Rick at 508-238-5040.

Sincerely,

A handwritten signature in cursive script, appearing to read 'Carolyn M. Gelsi'.

Carolyn M. Gelsi
Office Manager



Division of Capital Asset Management Standard Contractor Evaluation Form

IMPORTANT – Please check (✓) if this evaluation is for:

Prime/General Contractor

Subcontractor

Section I- General Project Information - Section I must be completed in its entirety.

Reference Name: <i>Richard W. Pomroy</i>	Reference Telephone #: <i>508.238.5040</i>
Reference Position/ Title: <i>OPM</i>	Date: <i>10/22/08</i>
Reference Agency/ Firm: <i>Pomroy Associates</i>	DCAM Interviewer (if any):
Name of Contractor Being Evaluated: <i>Emerald Excavating Co., Inc.</i>	Total Contract Cost With Change Orders: \$ <i>55,830.00</i> (if change order amount unknown for subcontractor then estimate as 5% of subcontract amount)
Project Title: <i>South Mashpee Fire Station No. 2</i>	Contract Start/ End Dates: <i>3/1/08 - 8/29/08</i> Actual Completion Date: <i>9/17/08</i>
Scope of Work: <i>New Construction of Fire Station</i>	
Project Location (city and state): <i>Mashpee, MA</i>	

*******Important*******

- Please check (✓) if this is a :
 - Preliminary Evaluation (50% complete); or
 - Final Evaluation (once use and/or occupancy, or issuance of a certificate of use and/or occupancy, or contract termination have been achieved, whichever is earlier)

- Please check (✓) if:
 - The project was estimated to be greater than \$1.5M dollars and required an Owner's Project Manager.

- Did the contractor execute this project using their own employees? Yes No

Section II- Evaluation Questionnaire

Please rate this contractor's performance in each of the following areas. If you need additional space, attach additional sheets. If you rate the contractor below "satisfactory" in any area, please provide detailed information to explain the rating assigned. You are not restricted to using the numerical values (points) shown and may score in between the points shown. A total of 80 points are required for a passing grade.

1. Quality of Workmanship (0-28 points)

Carry over points

here ↓

Rate the quality of this contractor's workmanship. Were there quality-related or workmanship problems on the contract? Was the contractor responsive to remedial work required? If so or if not, provide specific examples.

unacceptable 0 points poor 14 points satisfactory 24 points very good 26 points excellent 28 points

→ ___ points

comments: _____

2. Project Management

a) **Scheduling-** (0-13 points) Rate this contractor's performance with regard to adhering to contract schedules. Did this contractor meet the contract schedule or the schedule as revised by approved change orders? If not, was the delay attributable to this contractor? If so, provide specific examples.

unacceptable 0 points poor 7 points satisfactory 11 points very good 12 points excellent 13 points

→ ___ points

comments: _____

b) **Subcontractor Management-** (0-13 points) Rate this contractor's ability, effort and success in managing and coordinating subcontractors (if no subcontractors, rate this contractor's overall project management). Was this contractor able to effectively resolve problems? If not, provide specific examples.

unacceptable 0 points poor 6 points satisfactory 11 points very good 12 points excellent 13 points

→ ___ points

comments: _____

c) **Safety and Housekeeping Procedures-** (0-9 points) Rate this contractor's safety and housekeeping procedures on this project. Were there any OSHA violations or serious safety accidents? If so, provide specific examples.

unacceptable poor satisfactory very good excellent

0 points 3 points 7 points 8 points 9 points

→ ___ points

comments: _____

d) **Change Orders-** (0-9 points) Did this contractor unreasonably claim change orders or extras? Were this contractor's prices on change orders and extras reasonable? If not, provide specific examples.

unacceptable poor satisfactory very good excellent

0 points 3 points 7 points 8 points 9 points

→ ___ points

comments: _____

e) **Working Relationships-** (0-7 points) Rate this contractor's working relationships with other parties (i.e. Awarding Authority, designer, subcontractors, etc.). Did this contractor relate to other parties in a professional manner? If not, give specific examples.

unacceptable poor satisfactory very good excellent

0 points 2 points 5 points 6 points 7 points

→ ___ points

comments: _____

f) **Paperwork Processing-** (0-7 points) Rate this contractor's performance in completing and submitting required project paperwork (i.e. change orders, submittals, drawings, requisitions, payrolls, workforce reports, etc.). Did the contractor submit the required paperwork promptly and in proper form? If not, provide specific examples.

unacceptable poor satisfactory very good excellent

0 points 2 points 5 points 6 points 7 points

→ ___ points

comments: _____

3. On-Site Supervisory Personnel Rating (0-14 points)

a) **General Performance-** Rate the general performance of this contractor's on-site supervisory personnel. Did the superintendent(s) have the knowledge, management skills and experience to run a project of this size and scope? If not, provide specific examples.

unacceptable poor satisfactory very good excellent

0 points 3 points 10 points 12 points 14 points

→ ___ points

comments: _____

Please add up all points from this page and the preceding pages and enter total here: 95

Section III- Legal and Administrative Proceedings

Are you aware of any legal or administrative proceedings, invoked bonds, assessed damages, demands for direct payment, payment bond claims, contract failures, contract terminations, or penalties involving this contractor on this contract? What is the status of any pending litigation? What was the final outcome of any completed litigation? What are the dollar amounts of assessed damages or penalties?

comments:

None

Section IV- Evaluator Certification

I certify that the information contained in this evaluation form represents, to the best of my knowledge, a true analysis of this contractor's performance record on this contract.

I also certify that I have no ties with this contractor either through a business or family relationship.

I have mailed a copy of this completed evaluation form to the contractor on 10/31/08
(Public Awarding Authorities must mail a copy of this completed evaluation form to the contractor).

For Public Projects below \$1,500,000, this form must be signed by the Awarding Authority and may be signed by the Owner's Representative (i.e. Architect/Designer) in conjunction with the Awarding Authority:

Joyce M. Mason
Signature of Awarding Authority

Joyce M. Mason, Town Manager 10-29-08
Print Name and Title Date

[Signature]
Signature of Awarding Authority's Representative
(optional)

Richard H. Purvey 10/28/08
Print Name and Title Date
OPM

For Public Projects above \$1,500,000 bid under M.G.L., c. 149, § 44A 1/2, this form must be signed by the Owner's (Awarding Authority's) Project Manager and the Awarding Authority:

Signature of Owner's (Awarding Authority's)
Project Manager

Print Name and Title Date

Signature of Awarding Authority

Print Name and Title Date

Section V- Additional Comments

Comments: No issues to report, good quality work.